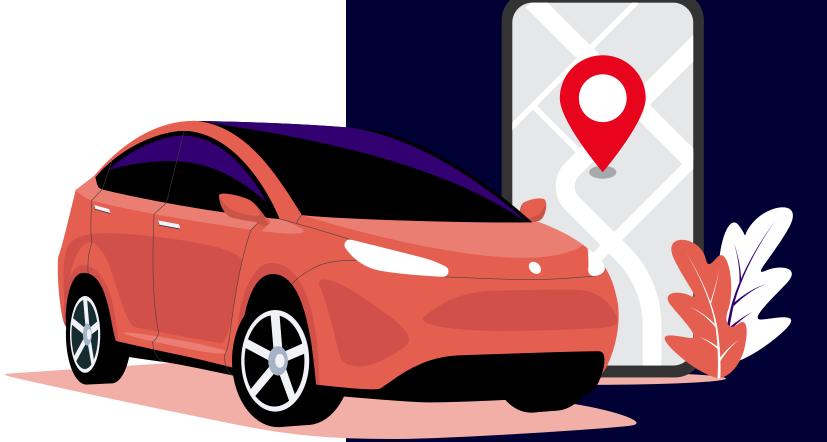
SIGNING OF TWO MEMORANDUMS OF UNDERSTANDING

ALD + LEASEPLAN

ALD TO PLAN THE ACQUISITION OF 100% OF LEASEPLAN









SOCIETE GENERALE TO REMAIN THE LONG TERM MAJORITY SHAREHOLDER OF ALD WITH A ~53% STAKE

> Amount of the transaction EUR 4.9bn | Combination of cash & shares

Expected improvement of Societe Generale's ROTE: ~ +80bps(1) by 2024

Expected capital impact for Societe Generale ~ -40bps⁽²⁾ at closing



Leading global sustainable mobility player

Pioneer in digital transformation, mobility usage and low carbon mobility





Targeting +6% annual fleet growth rate



+40 countries ~ 15,000 staff



6/01/2022

(1) Computed based on 2024 net income group share post AT1 cost, including fully phased run rate synergies, excluding restructuring costs and at constant perimeter, divided by average tangible shareholders' equity. (2) Q3 21 pro forma.